



REPUBLIC OF THE PHILIPPINES
DEPARTMENT OF ECONOMY, PLANNING, AND DEVELOPMENT

Measuring What Matters

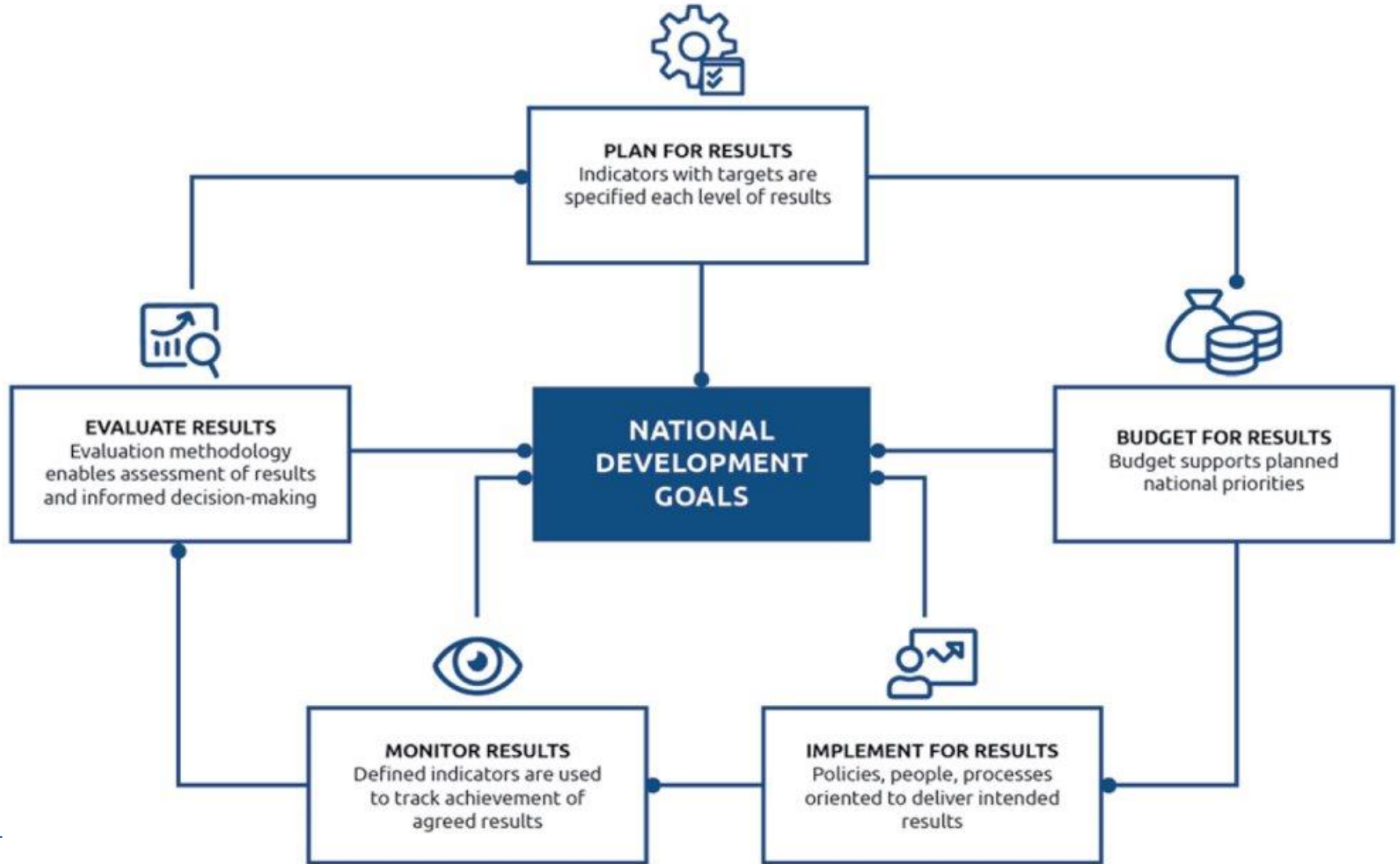
The Revised National Evaluation Policy Framework

JESSE DAVID

DEPDev-Monitoring and Evaluation Staff

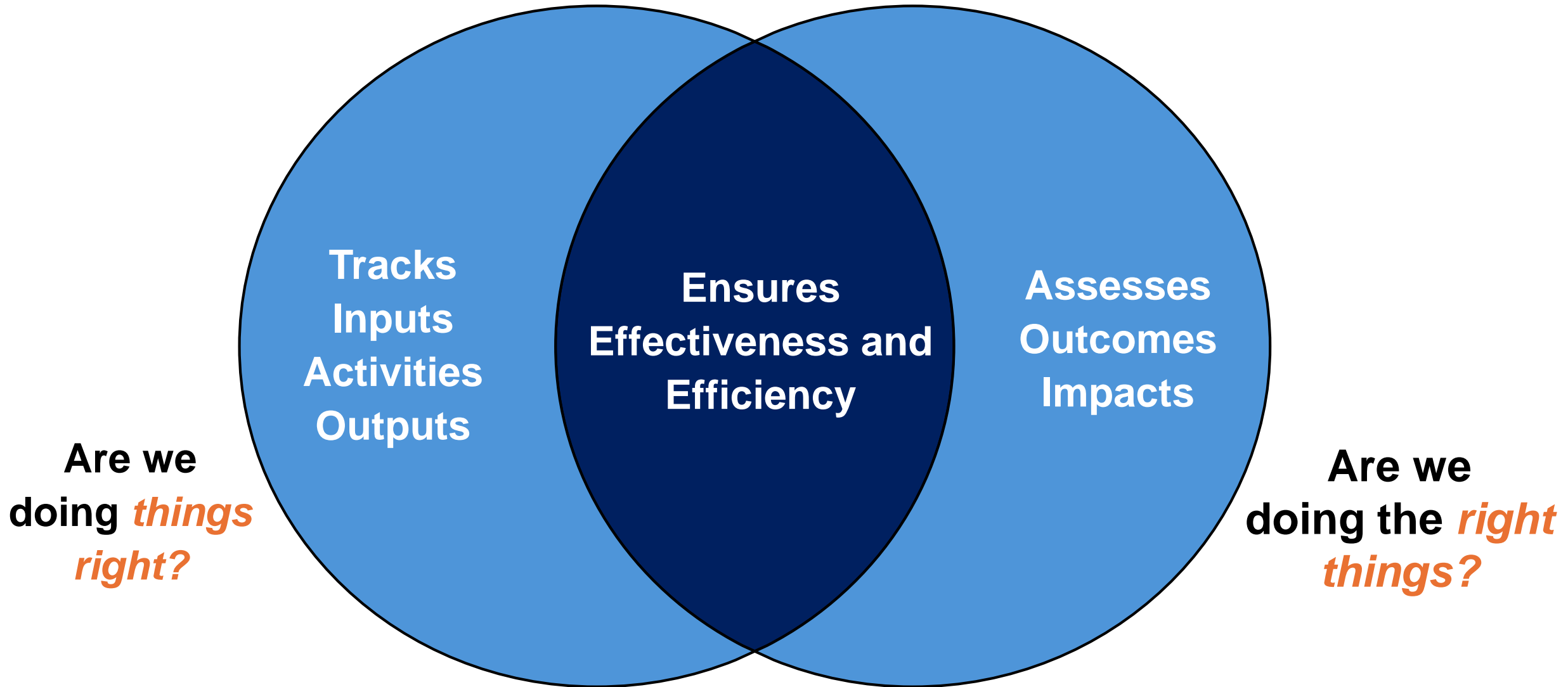


Results-oriented Public Sector Management



Source: Asian Development Bank. (2011). Framework for Results-Based Public Sector Management and Country Cases. Asia-Pacific Community of Practice on Managing for Development Results. Manila.

Monitoring & Evaluation



WHY M&E MATTERS?



Drives
accountability,
transparency, and
learning

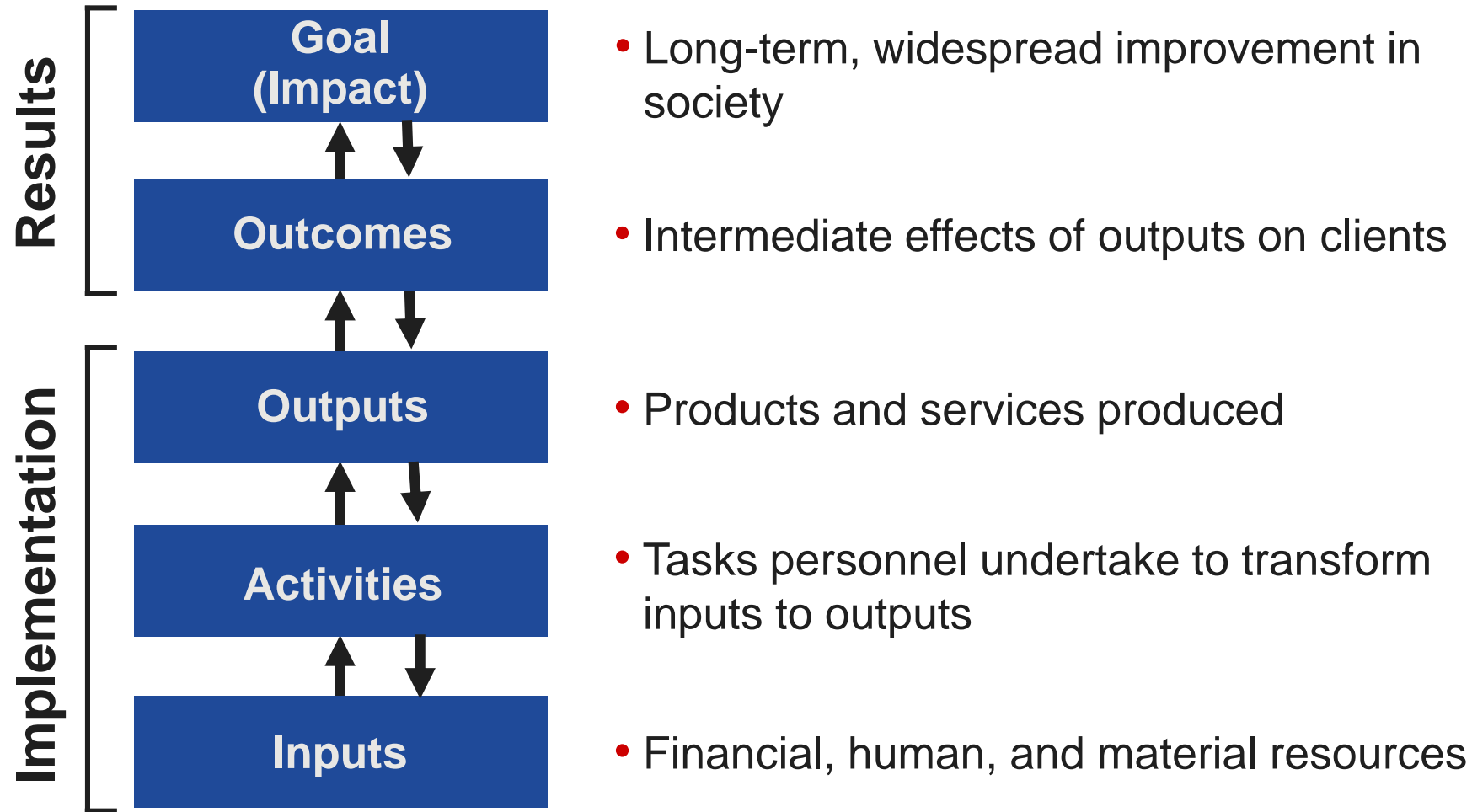


Provides
evidence for better policies,
programs, and budgets



Builds
trust and ensures
resources deliver
results

The Results Framework



What is causing the delays or any unexpected results?

Is there anything happening that should lead management to change the

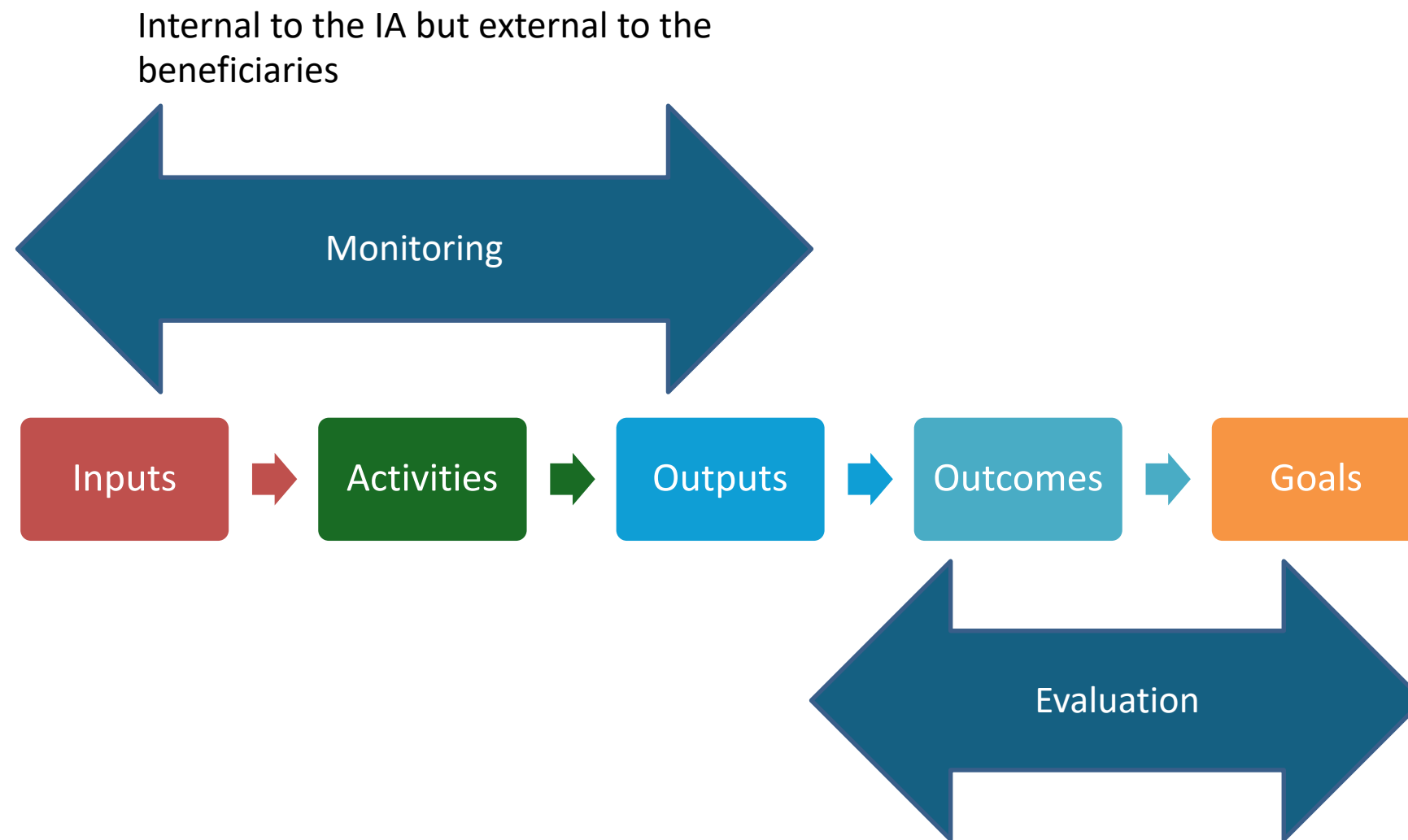
implementation plan?

Secondary Education Program



www.paref.southridge.seniors

Results Category	Results Objective
Goal	<ul style="list-style-type: none"> Quality of secondary education improved
Outcome	<ul style="list-style-type: none"> Learning outcomes improved
Outputs	<ul style="list-style-type: none"> New Curriculum for SHS developed SHS Learning Resources prepared School furniture and equipment utilized Service standards achieved
Activities	<ul style="list-style-type: none"> Preparation of curriculum and learning modules Conduct of trainings for teachers Conduct of orientation, IECs School building construction School furniture and equipment delivery
Inputs	<ul style="list-style-type: none"> Budget (ODA, GAA) Obligations and Disbursements



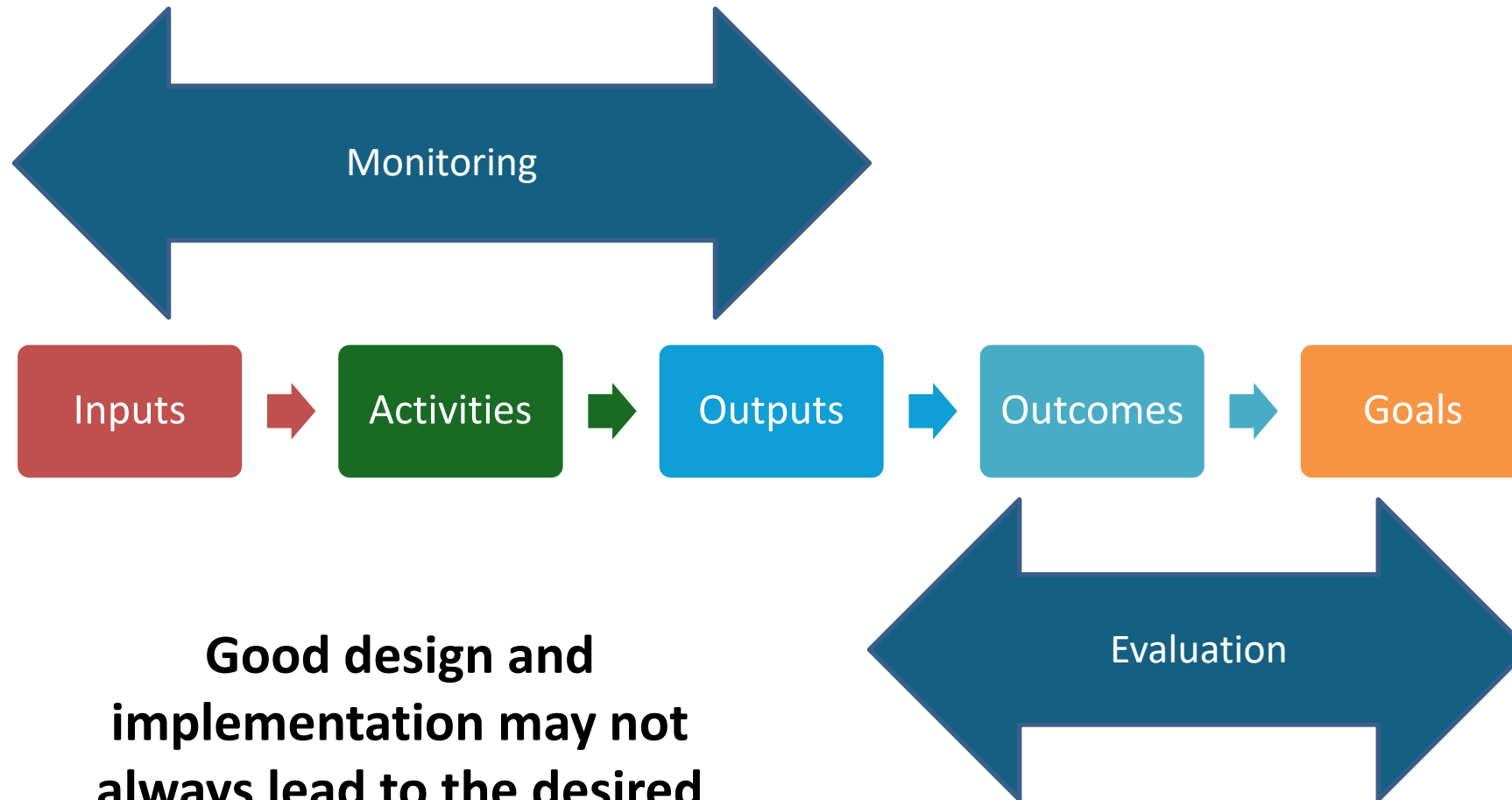
HOW DO WE IMPROVE LEARNING OUTCOMES OF STUDENTS?

- Free books
- Free tuition
- School buildings, classrooms
- Cash incentives
- Learning modules/approaches
- Additional years of schooling
- Training for teachers
- Provision of school supplies, uniforms
- Modularization and e-learning approaches

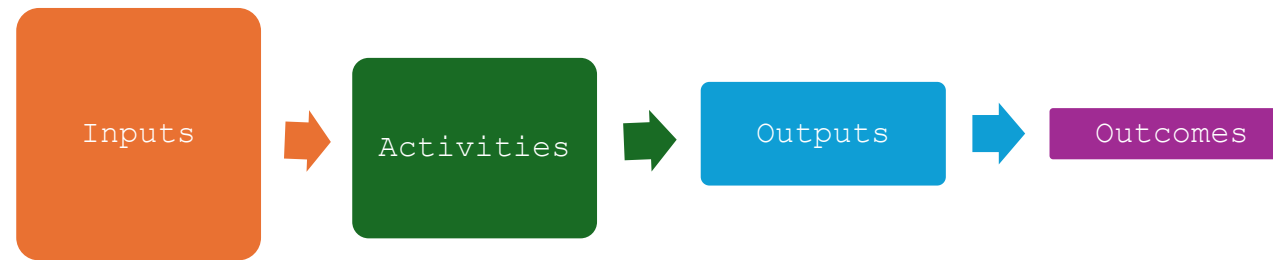


www.google.com

**Which initiative works?
Which work best? Which are
the most cost-effective? The
most that provided greater
impact?**



**Good design and
implementation may not
always lead to the desired
outcome and impact.**



Many M&E are really Big M and little e

Howard White, 3ie

Key M&E Issues and Challenges

- Policy Support
- Budget
- Capacity
- Institutional Set-up
- Data availability and systems



Stronger Institutional Mandate

Transforms NEDA into DEPDev with authority over **planning, monitoring, and evaluation** across national and subnational levels.

Evidence in Policy & Budgeting

Oversees and mandates agencies to **align programs with evaluation findings** and ensures evaluations inform **planning, budgeting, and reporting.**

National Evaluation Agenda

Formulate a rolling agenda of **priority programs and projects for evaluation**, aligned with development goals.

Capacity & Data Systems

Build **M&E capacity** across government and establish a **centralized M&E data system** for better evidence use.

Key Highlights of RA 12145

Mandates DEPDev to lead planning, monitoring, and evaluation functions for national and subnational development plans, including the formulation of the National Evaluation Agenda and implementation of a centralized M&E data system

M&E Mandates and Systems

Republic Act No. 12145 (Economy, Planning, and Development Act)

Revised
National
Evaluation
Policy
Framework
(NEPF)

RA 8182 or the
Official
Development
Assistance (ODA)
Act of 1996

Investment
Coordination
Committee (ICC)
Alert
Mechanism

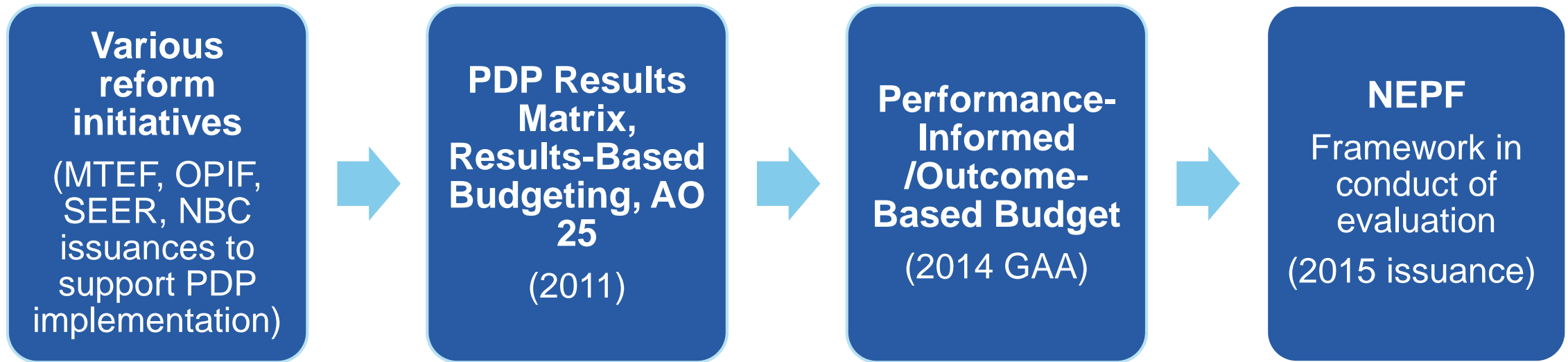
Infrastructure
Flagship Project
(IFP) monitoring

Regional Project
Monitoring and
Evaluation
System (RPMES)



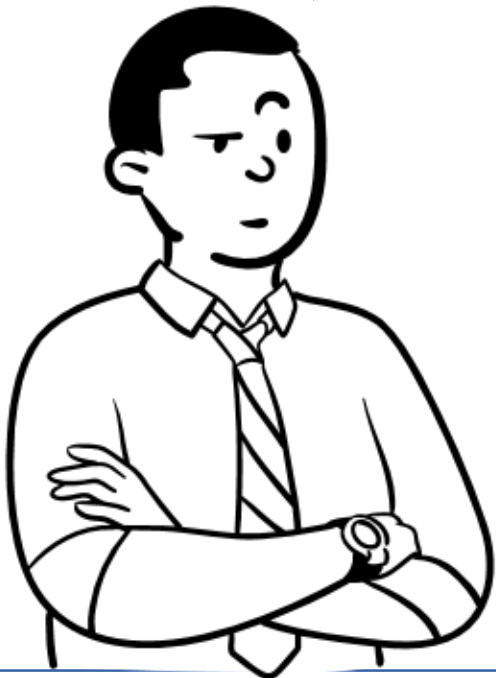
New/Updated

Before the issuance of the NEPF:



Building on the momentum of these reform initiatives towards a results-based government, an evaluation policy framework was issued to govern the practice of evaluation in the public sector.

Why is there a need to revise the NEPF?



1. Lessons learned: *“Implementation revealed gaps...”*
2. Evolving governance priorities and challenges
3. Need to explicitly mandate systematic generation of evaluation evidence

Aim: *“Refine scope, optimize resources, enhance accountability, support evidence-based decision-making.”*



Revised National Evaluation Policy Framework (NEPF)

Institutionalized through DEPDev-DBM JMC No. 2025-02, establishes evaluation standards, procedures, and interagency coordination mechanisms, led by the NEPF Steering Committee.

CORE PURPOSE: ESTABLISH A POLICY FRAMEWORK FOR SYSTEMATIC EVALUATIONS IN THE PUBLIC SECTOR



Institutionalize the governance structure



Guide the formulation of the National Evaluation Agenda



Mandate Agency-based Evaluation Agendas



Incorporate internationally-recognized evaluation principles

Coverage (Section 3)

**Government
agencies (NGAs)**

**State Universities and
Colleges (SUCs)**

**Government-owned
and/or controlled
corporations (GOCCs)**

**Government financial
institutions**

Development of Evaluation Agenda (Section 5.1)

National Evaluation Agenda (NEA)

- List of priority programs and projects identified for evaluation over a rolling six-year period
- Authorized by the NEPF Steering Committee
- **Focus:** Prioritizes **impact evaluations** for key programs and projects

Department/Agency Evaluation Agenda

- List of priority programs and projects of the agency
- Ensuring continuous improvement in the service of its mandate and functions
- **Focus:** Generally uses **process evaluations** for program/project management

The NEPF Steering Committee will issue separate guidelines on the formulation of both evaluation agenda ensuring alignment with the PDP, PIP and PDP-Results Matrices



Revised National Evaluation Policy Framework (NEPF)

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RESPONSIBILITIES: A QUICK OVERVIEW



NEPF Steering Committee

Overall policy direction, coordination, issue NEA, authorize impact evaluations, issue standards



NEPF Technical Committee

Technical arm, reviews/recommends policies, agendas, reports



NEPF Secretariat

Technical and administrative support, formulates NEA for endorsement, MR monitoring, capacity development



Departments/Agencies

Establish/enhance evaluation units, formulate agency agendas, conduct/commission evaluations, ensure use of findings, allocate resources

Guiding Principles (Section 6)

Lays out the fundamental considerations and standards that must guide all evaluations.

Key aspects include:

1. Prioritization for Evaluation
2. Integration with Project Proposals
3. Core Guiding Elements
 - a. Application of Evaluation Criteria (**Annex A**)
 - b. Ensuring Evaluation Competencies (**Annex B**)
 - c. Methodological Rigor and Robustness
 - d. Observing Ethical Standards (**Annex C**)
 - e. Best Practices in Evaluation Planning (**Annex D**)
 - f. Ensuring Impartiality (**Annex E**)
 - g. Effective Reporting, Dissemination, and Use of Evaluations (**Annex F**)

Utilization of Evaluations



Communicating Results

NEPF Steering Committee shall ensure that the results of IE studies are **disseminated and communicated** with relevant agencies as well as **made available** to the public.



Management Response

NEPF Steering Committee to facilitate **development and implementation** of management responses.



Link to Planning and Budgeting

DEPDev and DBM to utilize evaluation results to inform/strengthen planning & budgeting. Explicitly serves as input to **Agency Performance Review (APR)** process. NEPF Steering Committee endorses findings to PDP Planning Committees & APR leads.

Significance: Enhancing the actual use of evaluation findings for improvement and accountability

Actions Moving Forward

For Government Agencies:

- Familiarize with the revised framework
- Establish/strengthen independent evaluation units
- Develop/Update Agency Evaluation Agendas
- Allocate resources for evaluation
- Ensure management responses and use of findings

For DEPDev, DBM, OP-PMS & Other oversight agencies

- Operationalize the NEPF Steering Committee and Technical Committee
- Develop and issue supporting guidelines and tools
- Develop and approve the National Development Agenda
- Lead capacity development initiatives



Building Confidence and Competence



DEPDev In Action



Fostering a Community of Practice



Creating and Curating Knowledge



Republic of the Philippines
National Economic and Development Authority and
Department of Budget and Management

Joint Memorandum Circular No. 2025-02
April 14, 2025

FOR : All Heads of Departments, Bureaus, Offices, and Agencies of the National Government, including Commissions, State Universities and Colleges (SUCs), Government-owned or Controlled Corporations (GOCCs), Government Financial Institutions, and Other Instrumentalities of the Government

SUBJECT : REVISED NATIONAL EVALUATION POLICY FRAMEWORK OF THE PHILIPPINES



- Strengthening institutions and people through the **NEPF**, **evaluation agendas**, an **evaluation staff**, and **capacity development programs**.

Accomplishment so far...

- Revised NEPF (2025)
- Central Evaluation Unit established (2022) with Strategic Outcome Evaluation Division approved (2025)
- M&E Competency Framework + Assessment Tools piloted in 9 NGAs
- 210+ staff trained (DEPDev, BARMM, SUCs) on impact evaluation & basic evaluation methods



Philippine Journal of Development
Volume 48 (2024), Number 2

Development Intervention and Armed Conflict: Evaluating the PAMANA Program in Davao Region

Roberto S. Deluna Jr.,¹ Maria Lourdes D. Lim,² Michael L. Ayala,³ Christine R. Varquez,⁴ Jesus A. Villardo III,⁵ Karlo Martin C. Caramugan,⁶ Fe Monique M. Tagaytay,⁷ Eunice B. Niere,⁸ Laurice Cyl C. Pondojo,⁹ Gay L. Valledor,¹⁰ and Michael R.M. Abrigo¹¹



Philippine Journal of Development
Volume 49 (2025), Number 1

Impact of Livelihood Projects on the Fishing Households' Income and Wealth: The Case of Fisheries, Coastal Resources, and Livelihood (FishCORAL) Project in Eastern Visayas, Philippines

Josefina F. Ballesteros¹, Ian Dave B. Custodio², Jay-ar O. Ragub³, Karl Robert L. Jandoc⁴, Evangeline M. Paran⁵, Jam M. Colas-Villaber⁶, Meylene C. Rosales⁷



- Generating and prioritizing quality evidence through **impact and process evaluations, assessment tools, and research outputs**

Accomplishment so far...

- 7 Regional Impact Evaluation studies (*2 published in Philippine Journal of Development*)
- Completed studies: Policy on Alternative Work Arrangements, Summative Evaluation of NEPF, Rapid Evidence Assessment on Teacher Training Programs, DA KADIWA
- Ongoing studies:
 - Impact Evaluations: TUPAD, Kupkop, School-Based Feeding Program, DILP
 - Process Evaluations: DOH Telemedicine, PhilHealth Konsulta



- Promoting collaboration and evidence use through **M&E forums, evaluation guidelines, and strategic partnerships.**

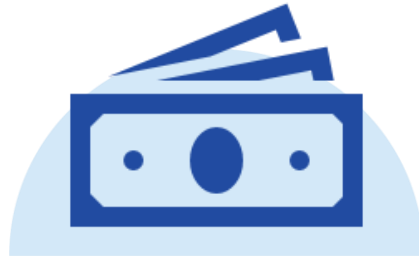
Accomplishment so far...

- Annual National & Regional M&E Forums institutionalized
- Active partnerships mobilized resources and expertise for Philippine evaluations

Challenges



**Capacity Gaps
in Evaluation**



**Inadequate
Resources for
Evaluation**



**Data
Availability
and Quality**



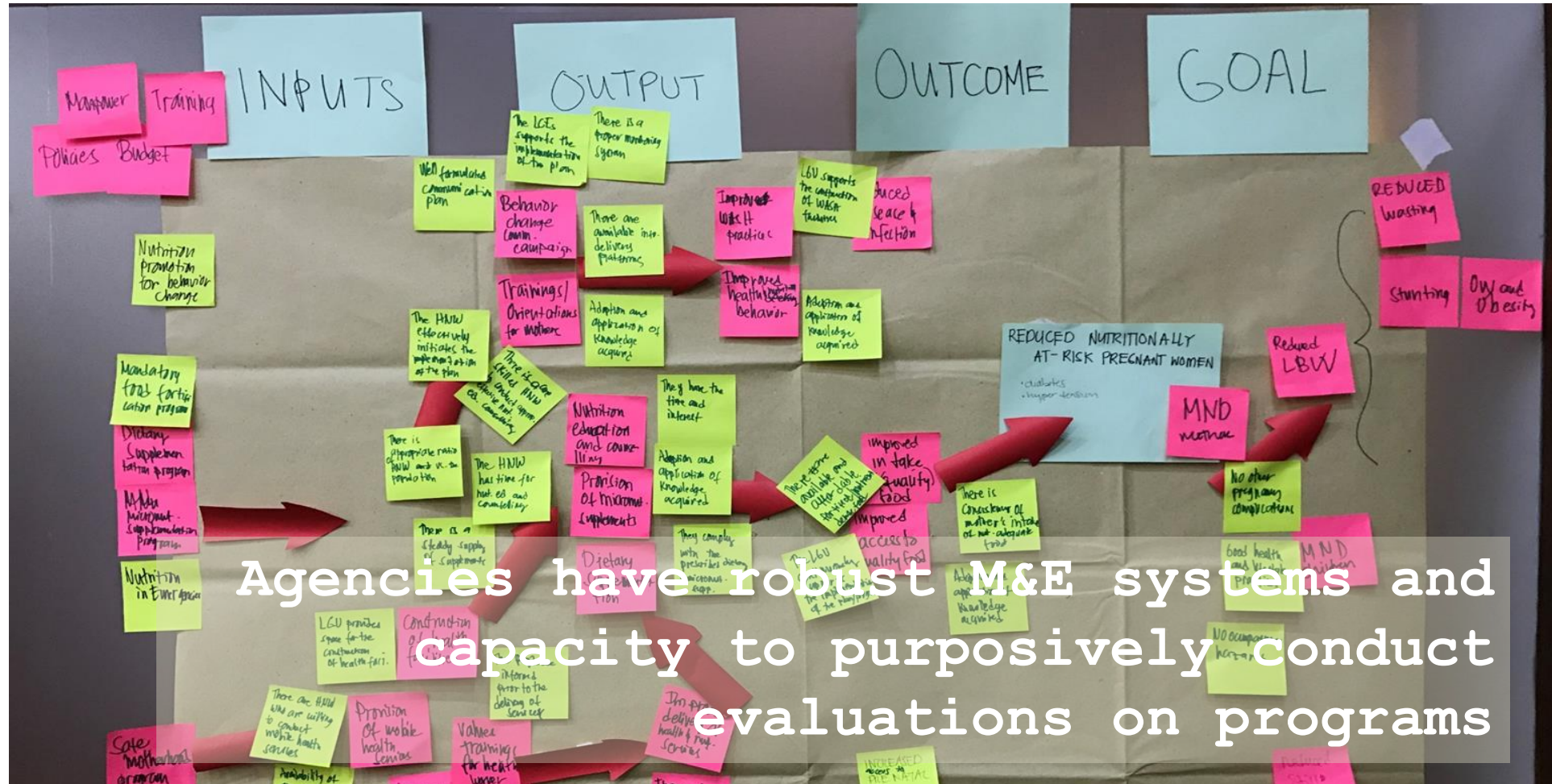
**Weak
Institutionalization
of Evaluation
Systems**

Ways Forward..



Final ARTA reference group

Ways Forward..

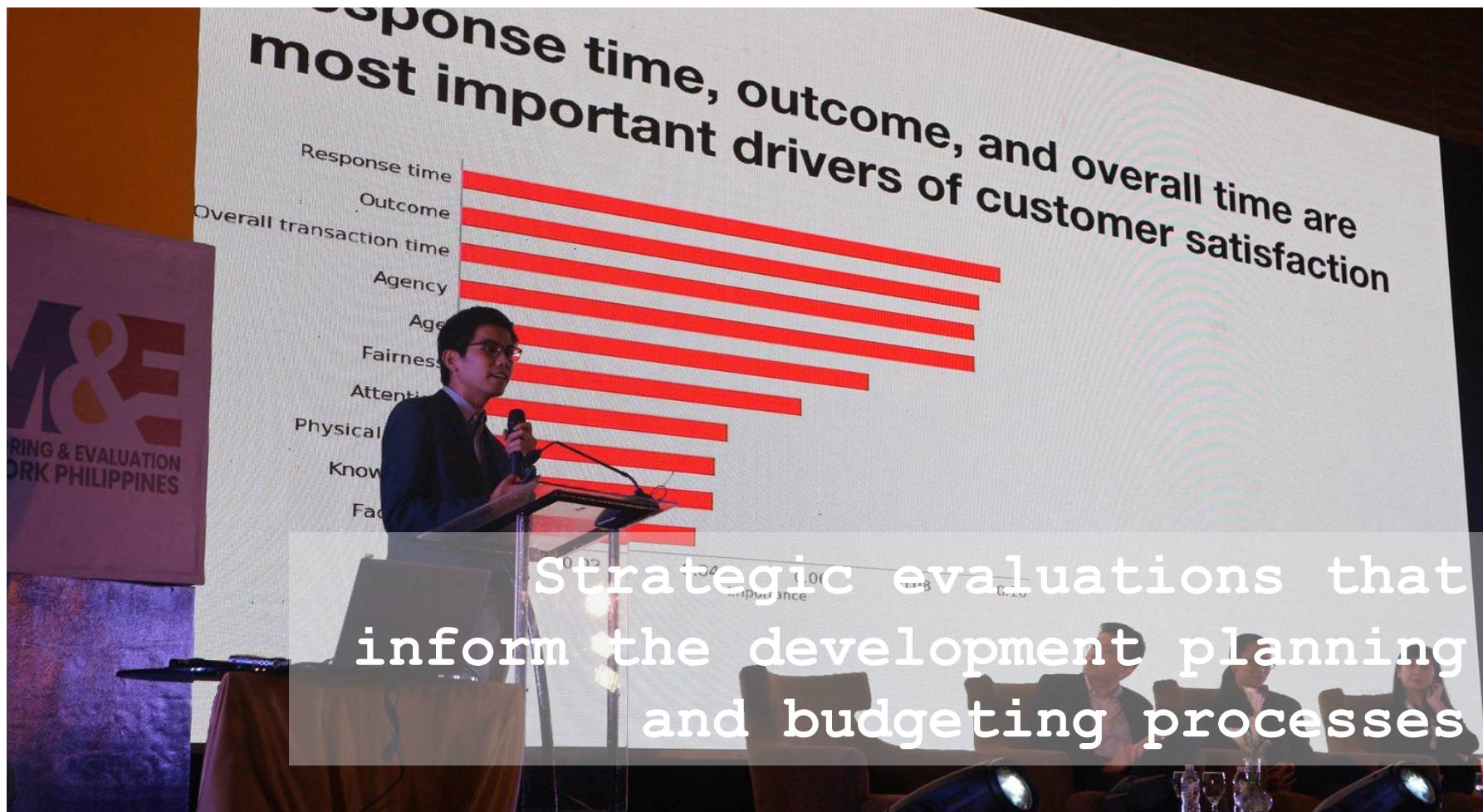


Ways Forward..



Cadre of M&E professionals
strengthened to take on
increased demand for evaluations

Ways Forward..



Ways Forward..



Monitoring & Evaluation is a shared responsibility.

We will work together — national, regional, and local — to make evidence central to decision-making and deliver better results for the people



REPUBLIC OF THE PHILIPPINES
DEPARTMENT OF ECONOMY, PLANNING, AND DEVELOPMENT

Thank you!

Email us at: ceu@depdev.gov.ph and mes-soed@depdev.gov.ph

